

## MEETING MINUTES

# LSDS Coordination Meeting

Livelihoods and Skills Development Sector (LSDS)

**Purpose:** Review LSDS funding and strategic updates; discuss the sector transformation and localization pathways; receive the BRAC-AMAN project presentation; review information-management products; and agree priorities for partner coordination, camp focal points and staff capacity-building.

## 1. Agenda

| NO. | AGENDA ITEM                                                                                                            |
|-----|------------------------------------------------------------------------------------------------------------------------|
| 2   | LSDS updates: June funding analysis; ISNA; Localization Road Map; Transformation Matrix; JRP 2027; OCHA second tranche |
| 3   | Presentation by BRAC-AMAN                                                                                              |
| 4   | Information-management products: Partner Presence and Accelerated Adult Learning Dashboard                             |
| 5   | Any Other Business: partner staff training; camp focal points; coordination and collaboration                          |

## 2. Partner Participation

| # | Organisations                                                                                                                                                                                                                                 |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|   | UN Women, RDRS, IRC, CNRS, PIB, IFRC, Cordaid, ILO, UNFPA, NRC, ACF, Mukti Cox's Bazar, HAP, EDUCO, NGOF, Oxfam, DRC, Helvetas, JNUS, AAB, Care, WVB, AMAN, World Vision, Nari Moitree, Save the Children, Shushilan, GUSS, IOM, NGO Platform |

## 3. Proceedings and Discussion

### 3.1 LSDS Updates

#### a. JRP 2026 funding analysis - Quarter 2

- As of 30 June 2026, the combined funding gap across two priority areas was presented as USD 24.0 million.
- USD 21.2 million (88%) of the gap relates to resilience and solutions activities, including Accelerated Adult Learning, vocational training, non-formal technical training and entrepreneurship.
- USD 2.8 million (12%) relates to critical local production, including soap, solar lamps, nets, furniture and mats.

- Up to 26,500 listed service opportunities were identified as exposed: AAL 14,000; vocational training 4,500; non-formal technical training 4,000; and income-generation support 4,000.
- Priority-one continuity was reported as protected, with no immediate pipeline break anticipated and MHM-kit production remaining fully funded.
- Partners were urged to protect AAL first, sustain skills pathways and finance scalable local production.

## b. ISNA update

The ISNA was included as a strategic update and as evidence input to JRP 2027 planning. LSDS confirmed that ISNA Refugee and HC questions were finalized and endorsed by LSDS SAG members.

## c. Transformation Matrix

Three linked transformation workstreams were reviewed:

- LSDS x WASH - IOM-PHALS local soap production at Camp 20 is moving from external sourcing toward quality-assured local supply. Partners were asked to aggregate demand and support procurement, financing, community feedback and BSTI approval. Oxfam confirmed that they are coordinating with WASH Sector on community feedback, LSDS requested Oxfam to keep LSDS in loop and share update monthly.
- Volunteer and Cash-for-Work Framework -the proposed harmonized framework will distinguish paid work, incentive-supported service and unpaid volunteerism; standardize incentives and safeguards; link service roles to upskilling; and increase meaningful Rohingya participation. The ToR was reported finalized and FCDO-reviewed, with UNHCR proceeding toward publication of the call for proposals.
- Private-sector engagement - given restrictions on for-profit activity in camps, the pathway begins with advocacy, government-approved dialogue, field exposure and responsible pilot design. Partners were requested to identify credible companies and investment-ready activities and document safeguards and expected community benefit.

## d. LSDS Road Map on Localization

- LSDS was presented as having a broad localized delivery base: more than 50 organizations, including 9 UN agencies, 15 international NGOs and 26 national/local NGOs; 18 JRP appealing partners and 22 implementing partners.
- Five national NGOs - AMAN, BRAC, Caritas Bangladesh, Mukti Cox's Bazar and Prottyashi - are direct JRP appealing partners. Their core delivery includes AAL, vocational training, non-formal technical training, diversified livelihoods and market linkages.
- The proposed first step is appointment of a capable local NGO Co-coordinator. UNHCR would retain overall leadership, accountability and the protection mandate, while selected responsibilities would be delegated under the guidance of the LSDS Coordinator.
- The selection pathway comprises SAG consultation, assessment of partner capacity and willingness, appointment by the Sector Lead Agency, and agreement on scope, working arrangements and reporting.
- The roadmap proposes reviews at six months, one year and two years, using evidence on NGO participation, donor/government engagement, camp-level coordination, commitment, capacity, dedicated time and tangible outcomes.

## e. JRP 2027 planning timeline

Partners were briefed on the preliminary JRP 2027/2028 schedule. Key milestones include:

| MILESTONE   | REQUIREMENT                                                                       |
|-------------|-----------------------------------------------------------------------------------|
| 30 Jul 2026 | RCP shares guidance and templates for review of sector objectives and activities. |

| MILESTONE         | REQUIREMENT                                                                                                        |
|-------------------|--------------------------------------------------------------------------------------------------------------------|
| 30 Aug 2026       | Sectors submit revised objectives/activities (logframes), priorities, activity costs and caseloads.                |
| 15-23 Sep 2026    | Preliminary budget costs, coordination costs, final logframes and revised preliminary sector budget are submitted. |
| 24 Sep-1 Oct 2026 | Sector plans and budgets are presented for preliminary agreement/approval.                                         |
| 6-20 Oct 2026     | JRP appealing partners submit project proposals; RCP proceeds with GH0 submission.                                 |
| 21-29 Oct 2026    | Inter-sector peer review process.                                                                                  |
| 1-5 Nov 2026      | Final sector budgets and JRP sector narratives are submitted.                                                      |
| Dec 2026-Jan 2027 | Strategic review, Government review and anticipated JRP launch.                                                    |

## f. OCHA second tranche

LSDS shared that on 19<sup>th</sup> July at the Inter Sector Meeting it was shared that LSDS

## 3.3 Presentation by BRAC-AMAN

- BRAC presented the FCDO-funded project 'Enhancing Self-Reliance and Resilience of the Rohingya Community and Host Population, Cox's Bazar', implemented with AMAN.
- The nine-month project runs from 15 July 2026 to 31 March 2027 and targets 1,505 participants, with more than 50% female participation.
- BRAC will reach 1,235 participants through nine camps, nine skills centres and two innovation hubs; AMAN will reach 270 participants through three camps, an adjacent Ukhiya host community and three production hubs.
- BRAC's training portfolio includes digital literacy, mobile-phone servicing, advanced and non-formal tailoring, salon services, handicrafts, hand embroidery, electronics repair, and block/boutique/screen printing. It also includes support to 175 new entrepreneurs and refresher training/mentoring for 240 Phase-1 participants.
- AMAN will provide skills training and production support in jute mats, bamboo products and cane-based products, complemented by entrepreneurship, financial literacy, quality assurance, value transfer, AAP and PSEA orientation.
- Partners were invited to provide comments, questions and feedback, particularly on complementarity, coverage, market linkage, quality assurance and avoidance of duplication.

## 3.4 Information-Management Products

- Partner Presence: partners were requested to review and validate their organizational presence, implementation locations and focal-point information.
- Accelerated Adult Learning Dashboard: partners were requested to verify reported reach, location coverage, disaggregation and any unexplained data gaps.
- Validated information should be submitted through the agreed LSDS reporting channel using consistent definitions and within the communicated reporting timeline.

### 3.5 Any Other Business

#### a. Partner coordination and collaboration

The draft LSDS Partner Coordination and Collaboration Guideline clarified that routine communication is not, by itself, meaningful coordination. Effective coordination requires early consultation, timely sharing of project documents and changes, location and event planning, technical alignment, reliable reporting, facilitation of monitoring, and documented follow-through.

- Each active partner should hold at least one structured consultation of approximately 30 minutes with the LSDS team every quarter.
- Partners should share concept notes, results frameworks, workplans, locations, targets, assessments, curricula, SOPs and major revisions at the relevant point in the project cycle.
- Major trainings, fairs, donor missions, assessments, workshops and advocacy events should be discussed during planning, with objectives, agendas, dates, locations and expected sector contributions shared in reasonable time.
- Repeated non-sharing, late notification, persistent reporting gaps, refusal to facilitate agreed monitoring or continued non-application of sector standards may be escalated after reasonable efforts at direct resolution.

#### b. UN Women request for referral:

UN Women shared that they are implementing Vocational Training on Pastry and Bakery, Sewing Machine Operation, the requested partners can refer women beneficiaries and GBV survivors to them, UN Women could be reached with the request. Below is the training referral details:

| Location  | Vocational Course           | Responsible party | MPWC/Women's Market (WM) |
|-----------|-----------------------------|-------------------|--------------------------|
| Camp 3    | Sewing machine operation    | JNUS/SKUS         | MPWC                     |
| Camp 4    | Sewing machine operation    | JNUS/SKUS         | MPWC                     |
| Camp 4ext | Sewing machine operation    | AAB               | MPWC                     |
| Camp 5    | Beauty Parlour (non-formal) | AAB               | WM                       |
| Camp 18   | Caregiver                   | Nari Maitree      | MPWC                     |
| Camp 25   | Bakery and Pastry           | RWWS              | MPWC                     |

## 4. Decisions and Agreed Direction

- Funding advocacy and prioritization should protect AAL continuity, sustain skills pathways and scale viable local production.
- The localization roadmap should progress through a consultative and accountable co-coordination model, beginning with SAG consultation and a capacity-based assessment of a national NGO.
- Transformation workstreams will continue with stronger partner support for demand aggregation, government-approved private-sector engagement and the harmonized volunteer/Cash-for-Work framework.
- JRP 2027 planning will follow the RCP timeline, with partners expected to prepare evidence-based, costed and non-duplicative proposals.
- Partner Presence and AAL information must be validated to improve coverage analysis and evidence-based sector planning.

- Meaningful coordination will be treated as a programme-quality responsibility, including early document sharing, quarterly structured consultation, sector reporting and action follow-up.

## 5. Action Points

| # | ACTION                                                                                                                                  | RESPONSIBLE                     | DEADLINE                    |
|---|-----------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|-----------------------------|
| 1 | Share/confirm official ISNA and OCHA second-tranche updates, including figures, deadlines and partner requirements.                     | LSDS / RCP focal teams          | When officially available   |
| 2 | Review the June funding analysis and identify advocacy, funding and continuity measures for exposed activities, especially AAL.         | All relevant partners           | Immediate / ongoing         |
| 3 | Aggregate demand and support procurement/financing pathways for quality-assured soap, MHM kits and other critical local products.       | LSDS partners; relevant sectors | Ongoing                     |
| 4 | Identify credible private-sector actors and investment-ready activities, with safeguards and expected community benefits.               | All partners                    | For 2026 pilot pipeline     |
| 5 | Consult SAG, assess a capable national NGO, agree a six-month ToR/workplan, and establish baseline review indicators for co-ordination. | UNHCR/LSDS; SAG                 | As per localization roadmap |
| 6 | Prepare/review LSDS objectives, activities, caseloads, costs and project proposals in line with the JRP 2027 schedule.                  | LSDS and JRP appealing partners | 30 Aug-29 Oct 2026          |
| 7 | Validate Partner Presence and AAL Dashboard information and submit corrections through the agreed reporting channel.                    | All active partners             | By communicated IM deadline |
| 8 | Schedule and document at least one 30-minute structured consultation with LSDS every quarter and update previous actions.               | All active partners             | Quarterly                   |

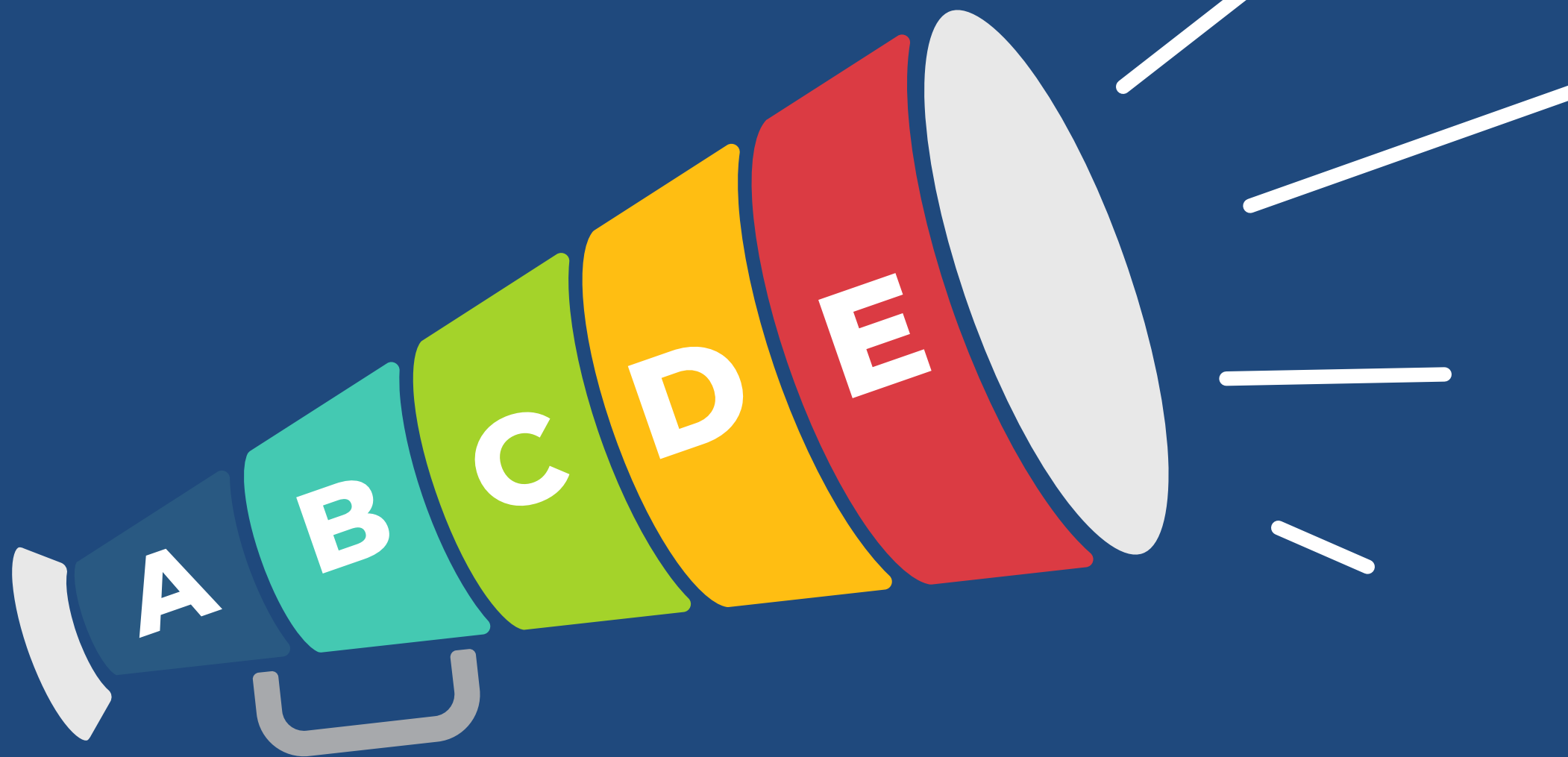
## 6. Reference Documents

- Presentation for LSDS Coordination Meeting, 29 July 2026
- BRAC-FCDO Presentation: Enhancing Self-Reliance and Resilience of the Rohingya Community and Host Population
- JRP 2027/2028 Planning Timeline
- [AAL Referral Dashboard](#)
- Partner Presence Map – RC and HC

# Livelihoods and Skills Development Sector

RCP Conference Room  
29 July 2026

# Agenda



- 1) Introduction
- 2) LSDS Updates ( Funding Analysis- June, ISNA, Localisation Road Map, Transformation Matrix, JRP 2027, OCHA 2<sup>nd</sup> Trench)
- 3) Presentation by BRAC-AMAN.
- 4) IM Products ( Partner Presence, AAL Dashboard)
- 5) AoB ( Training opportunity for partner staff, Discussion on Camp Focal Points and Coordination)

# Introduction



# USD 24M funding gap puts essential learning and livelihoods at risk

LSDS partner update • Cox’s Bazar • as of 30 June 2026



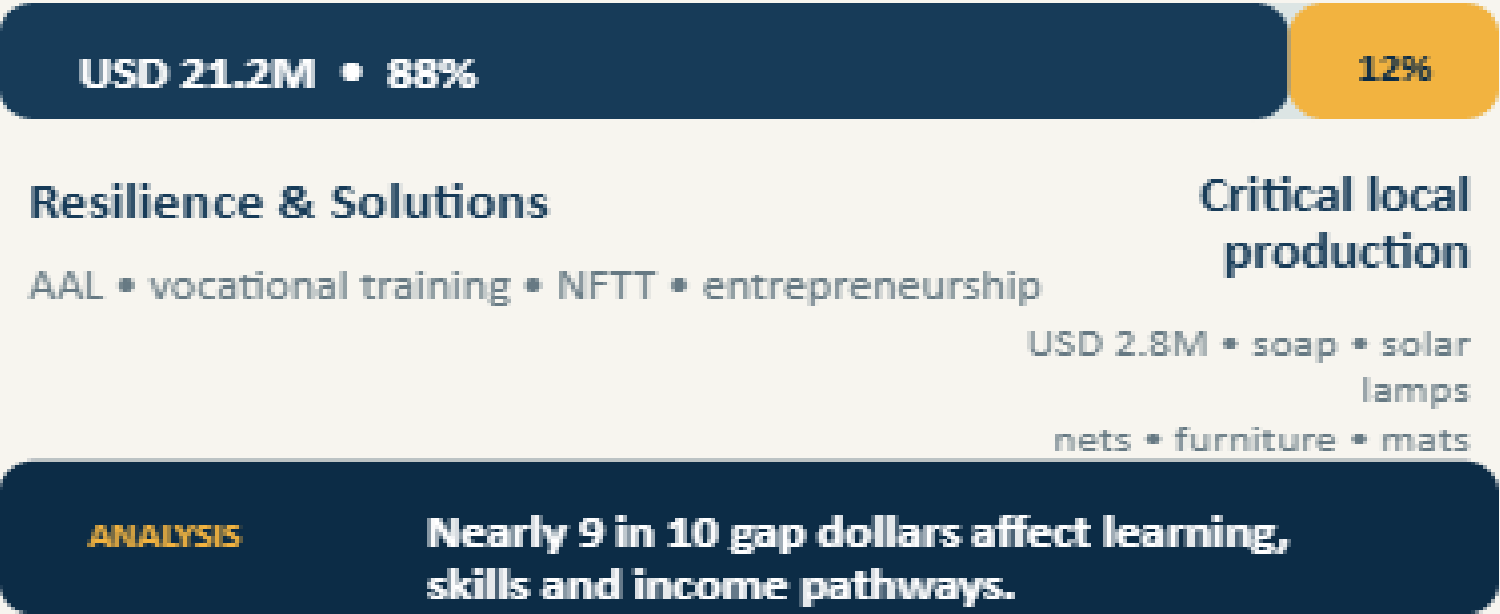
**P1 continuity protected**

No pipeline break anticipated; MHM-kit production remains fully funded.

WHERE THE GAP SITS

USD 24.0M

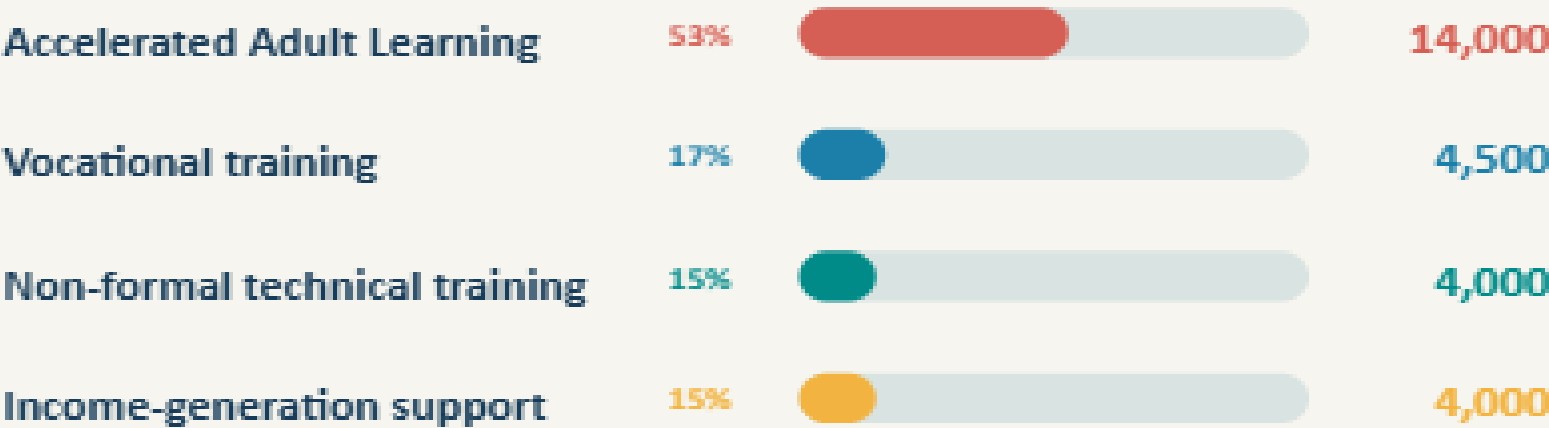
combined gap across two priority areas



WHAT IS AT RISK

Up to 26,500 listed service opportunities\*

Accelerated Adult Learning accounts for more than half of the quantified exposure.



PARTNER PRIORITY

Protect AAL first; sustain skills pathways; finance scalable local production.

# Local production is turning essential supplies into livelihoods

BASELINE

## External soap sourcing

MHM kits were produced in the camps, while soap was purchased from outside markets.

PROGRESS

## Camp-based production

IOM-PHALS started supplying locally produced soap from Camp 20; the multipurpose prototype is ready.

2026 GOAL

## Scale quality and savings

BSTI-approved multipurpose soap, larger production, and a 10% reduction in MHM-kit cost.

840,000

soap bars ordered by end-July

50%

reported ready by 26 July

27 jobs

20 Rohingya + 7 host community  
17 men + 10 women

PARTNER PRIORITY

Aggregate demand, support procurement and financing, and accelerate community feedback and BSTI approval.

# One harmonized framework will clarify roles, incentives and skills

## WHY CHANGE

### Two legacy instruments

- Cash for Work Guideline (2018)
- Volunteer Framework (2022)
- Different sectors apply roles and payments with varying practices.

## THE TRANSFORMATION

### A single, clearer operating framework

- |   |             |                                                                             |
|---|-------------|-----------------------------------------------------------------------------|
| 1 | Define      | Distinguish paid work, incentive-supported service and unpaid volunteerism. |
| 2 | Standardize | Harmonize incentives, safeguards and implementation expectations.           |
| 3 | Develop     | Link Rohingya service-delivery roles with structured upskilling.            |
| 4 | Localize    | Increase meaningful Rohingya participation across camp services.            |

## CURRENT MILESTONE

ToR finalized and FCDO-reviewed; UNHCR publishing CFP. Next: draft framework → GoB approval → implementation.

# A controlled pathway can convert market interest into livelihood pilots

## POLICY CONSTRAINT

**For-profit private-sector activity remains restricted in the camps.**

The transformation approach therefore begins with evidence, dialogue and government-approved engagement—not immediate commercial expansion.

## KEY MEASURES

**Companies visiting LSIDS activities • companies engaged in approved pilots**

## PATHWAY TO 2–3 PILOTS BY END-2026

- |    |                                |                                                           |
|----|--------------------------------|-----------------------------------------------------------|
| 01 | <b>Advocacy note</b>           | Finalized after donor feedback                            |
| 02 | <b>Approval &amp; dialogue</b> | Secure government approval for visits                     |
| 03 | <b>Field exposure</b>          | Show LSIDS activities and investment opportunities        |
| 04 | <b>Pilot design</b>            | Engage companies in responsible, for-profit interventions |

## WHAT WE NEED FROM PARTNERS

- Identify credible companies and investment-ready LSIDS activities.
- Document safeguards, evidence and expected community benefit.

LSDS

# Road Map on Localization

A phased pathway to stronger NGO co-coordination,  
leadership and ownership in the Rohingya Response

---

29 July 2026

Livelihoods & Skills Development Sector

LOCAL  
LEADERSHIP

# LSDS already has a broad and localized delivery base

**50+**

organizations

**9**

UN agencies

**15**

international NGOs

**26**

national & local NGOs

**18**

JRP appealing  
partners

**22**

implementing  
partners

Five national NGOs are direct JRP appealing partners: AMAN, BRAC, Caritas Bangladesh, Mukti Cox's Bazar and Prottiyashi.

# Localization is already embedded in LSDS practice

---

- |    |                           |                                                                                                       |
|----|---------------------------|-------------------------------------------------------------------------------------------------------|
| 01 | <b>Governance</b>         | National NGOs participate in sector-level decisions through the SAG.                                  |
| 02 | <b>Delivery</b>           | Local partners implement core learning, skills and livelihoods interventions.                         |
| 03 | <b>Technical capacity</b> | PHALS soap production achieved Grade-1 BSTI standards; DRC and BRAC provide coordination support.     |
| 04 | <b>Financing</b>          | LSDS is advancing direct donor funding opportunities for national NGOs.                               |
| 05 | <b>Market engagement</b>  | Local social enterprises are being linked to soap, NFI, leather, footwear and hygiene-kit production. |

# National NGOs have a credible platform for expanded leadership

## 2026 JRP funding structure

**USD 3M**

requested directly by five national NGOs



Together, NGO appeals represent 26% of the sector requirement; UN agency resources are also implemented largely through local partnerships.

## Core interventions already delivered by national NGOs

- Accelerated Adult Learning
- Vocational Training
- Non-Formal Technical Training
- Diversified livelihoods and market linkages

BRAC represents approximately 74% of national NGO funding, while other partners extend reach and specialization.

# Stronger NGO coordination can improve ownership and results

## Camp-level coordination

Closer engagement with Camp in Charge and stronger operational communication.

## Strategic influence

Greater NGO participation in priorities, assessments and evidence generation.

## Visibility and learning

More NGO-led presentations, technical exchanges and direct donor engagement.

## Enabling environment

Stronger dialogue with government on private-sector investment and humanitarian-development interventions.

# The first step is a local NGO Co-coordinator



×



Co-coordination is a practical bridge toward greater local leadership—not an immediate transfer of overall sector accountability.

# The role connects NGO perspectives to sector decisions

---

1

Represent NGO perspectives in governance discussions

2

Facilitate communication with the Sector Coordination Team

3

Support consultation on priorities, assessments and advocacy

4

Promote peer learning and information-sharing

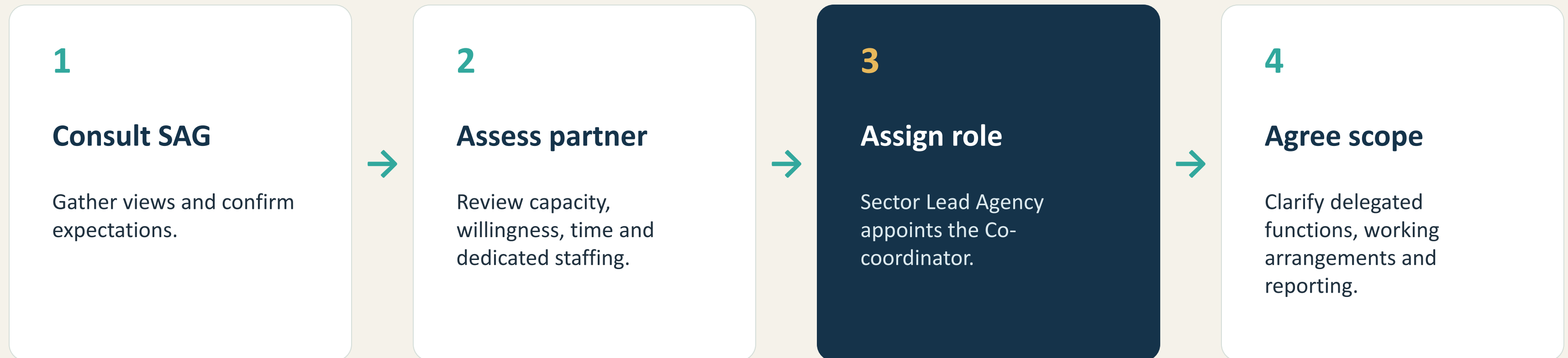
5

Contribute to inter-sector and localization discussions

6

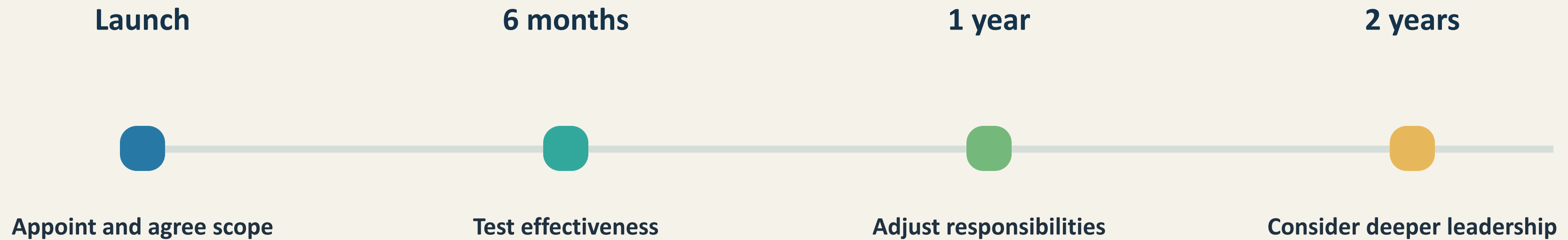
Serve as liaison between monthly sector meetings

# Appointment should be consultative, capacity-based and accountable



Any adjustment to the model is reviewed internally, informed by stakeholder feedback, and discussed and agreed through the SAG.

# Reviews create a controlled pathway to expanded responsibility



## Review criteria

NGO participation • donor and government engagement • camp-level coordination • commitment, capacity and dedicated time • tangible outcomes

# The roadmap enables progress while safeguarding mandate and accountability

## Recommended immediate actions

- Confirm SAG consultation and endorsement process
- Assess and approach a capable national NGO
- Agree a clear six-month terms of reference and workplan
- Establish baseline indicators for the first review

### The strategic choice

**Begin with structured co-coordination now, learn through scheduled reviews, and expand local leadership only where evidence, capacity and accountability support it.**

**A practical pathway toward stronger local ownership—aligned with UNHCR’s protection mandate and coordination responsibilities.**

# *Thank you*



## JOINT RESPONSE PLAN - 2027/2028

### Schedule of activities

*Note: Schedule is preliminary, adjustments will be reflected when needed)*

| Period (When)          | Tasks/Activities/Deliverables (What)                                                                                                                        | Responsible (Who)   | Status   |
|------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|----------|
| <b>July 1-30</b>       | <b>Preparation and strategic guidance</b>                                                                                                                   |                     |          |
| July 1 - September 30  | ISNA 2026: Sector consultations, tool dev't, data collection, analysis and report                                                                           | RCP, CCWG & Sectors | on-going |
| July 1 - 30            | Development, presentation and agreement on the JRP 2027 Planning Parameters                                                                                 | RCP/UNRRR/RCT       | on-going |
| July 19                | RCP: Presentation of JRP 2027 planning parameters at Inter-Sector Meeting                                                                                   | RCP/UNRRR/RCT       | on-going |
| TBD                    | Courtesy meeting with RRRC on the JRP 2027 planning parameters                                                                                              | RCP                 |          |
| July 30                | RCP to share guidance documents and templates for the review of Sector objectives and activities                                                            | RCP                 |          |
| <b>August 1-30</b>     | <b>Inter-Sector: Preliminary discussion and review of Sector objectives and activities (Sector response plan) - based on the agreed planning parameters</b> |                     |          |
| TBD                    | Townhall: JRP 2027 planning parameters and kick-off for planning process                                                                                    | RCP/Sectors/APs     |          |
| August 15              | RCP: Preparation for the JRP 2027 planning figures                                                                                                          | RCP                 |          |
| August 30              | Inter-Sector: Preliminary submission of revised Sector objectives and activities (logframes) including priorities and activity costs                        | Sectors             |          |
| August 30              | Inter-Sector: Submission of Sector caseloads                                                                                                                | Sectors             |          |
| <b>September 1-30</b>  | <b>Finalize Sector objectives and activities (logframes), deliberation and agreement of Sector preliminary budget envelope</b>                              |                     |          |
| September 15           | Inter-Sector: Submission of Sector preliminary budget costs                                                                                                 | Sectors             |          |
| September 15           | RCP: Lead agencies to submit Coordination costs                                                                                                             | RCP/UN Agencies     |          |
| September 15           | RCP: Share ISNA preliminary results + template for analysis to Sectors (Sectors to review and factor in findings in their JRP plans)                        | RCP/Sectors         |          |
| September 20           | Inter-Sector: Submission of final Sector logframes                                                                                                          | Sectors             |          |
| September 20           | Inter-Sector: Deliberation/meeting to agree on Sector budget envelopes                                                                                      | RCP/Sectors         |          |
| September 23           | Inter-Sector: Submission to RCP of Sector revised preliminary budget (pending project proposals of the JRP AP)                                              | Sectors             |          |
| September 24-October 1 | RCP/Sectors: Presentation/secure preliminary agreement and approval for Sector plan and budgets with UNHoSO/RCT                                             | RCP/Sectors         |          |
| <b>October 1-30</b>    | <b>Drafting of the JRP Narrative, GHO submission, JRP AP proposal development</b>                                                                           |                     |          |
| October 4              | RCP: Share JRP Narrative Template to the Sectors (including GHO template if available)                                                                      | RCP                 |          |
| October 5              | RCP: JRP Townhall for project submission to Activity Info                                                                                                   | RCP/Sectors/APs     |          |
| October 6-20           | Inter-Sector: JRP Partners project proposal submission to activity info or excel template)                                                                  | Sectors/APs         |          |
| October 11             | Inter-Sector: Presentation of ISNA results                                                                                                                  | RCP/Sectors         |          |
| October 18             | RCP: Consolidate and finalize submission to GHO (caseloads and budget)                                                                                      | RCP                 |          |
| October 20             | Inter-Sector: Submit draft ISNA analysis to RCP for review and consolidation                                                                                | Sectors             |          |
| October 20             | RCP: GHO submission                                                                                                                                         | RCP                 |          |
| October 21-29          | Inter-Sector: Peer review process                                                                                                                           | Sectors/APs         |          |
| <b>November 1-30</b>   | <b>Finalize JRP 2027 plan</b>                                                                                                                               |                     |          |
| November 1             | Inter-Sector: Final Sector budgets based on approved project proposals                                                                                      | RCP/Sectors         |          |
| November 5             | Inter-Sector: Submission of JRP Sector narratives                                                                                                           | Sectors             |          |
| November 15-30         | RCP: Consolidation and review of JRP Narrative                                                                                                              | RCP                 |          |
| <b>December 1-30</b>   | <b>Strategic review and finalization of the JRP Plan (launch???)</b>                                                                                        |                     |          |
| December 1-15          | RCP: Share Draft 0 JRP Plan for UNHoSO, RCT review (including incorporation of edits)                                                                       | RCP                 |          |
| December 16-30         | RCP: Share Draft 0 JRP Plan for GOB review                                                                                                                  | RCP                 |          |
| <b>January xx</b>      | <b>JRP Launch</b>                                                                                                                                           |                     |          |

A woman wearing a brown headscarf and a white long-sleeved shirt is sitting on a rocky ledge, holding a young child in her arms. They are both looking out over a vast landscape. In the background, a large refugee camp with many small, blue-roofed tents is visible, nestled in a valley. The landscape is hilly and covered in green vegetation. The sun is setting in the distance, creating a warm, golden glow over the entire scene. The text "BRAC-FCDO" is overlaid in large, white, bold letters across the upper middle of the image.

# BRAC-FCDO

**Enhancing Self-Reliance and Resilience of the Rohingya  
Community and Host Population, Cox's Bazar**

**Food Security, skills and Livelihood Sector  
Humanitarian Crisis Management Programme (HCMP)**

# Project Overview

**1,505**

Total Beneficiaries  
(BRAC & AMAN)

**11**

Targeted Camps  
(BRAC-9 & AMAN -3)

**>50%**

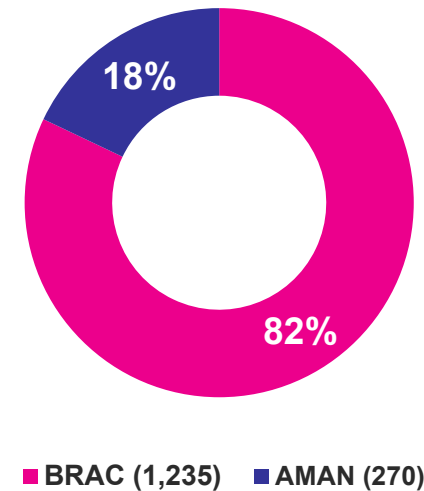
Female  
Participation Target

**9 Months**

15 Jul 2026 –  
31 Mar 2027

## PROJECT SNAPSHOT

|                      |                                                 |
|----------------------|-------------------------------------------------|
| Lead Agency          | BRAC (HCMP)                                     |
| Consortium Partner   | AMAN (Association for Mass Advancement Network) |
| Project Location     | 11 camps and adjacent host communities (Ukhiya) |
| Project Participants | 1,505 (1,235 BRAC · 270 AMAN)                   |
| Project Duration     | 15 July 2026 – 31 March 2027 (9 months)         |



### BRAC (Lead)

- ❑ 1,235 participants
- ❑ 9 camps
- ❑ 9 skills centres and
- ❑ 2 innovation hubs

### AMAN (Consortium Partner)

- ❑ 270 participants
- ❑ 3 camps & host community
- ❑ 3 production hubs

# Geographic Coverage & Beneficiary Profile

## TARGETED CAMPS & HOST COMMUNITY

### BRAC — 9 Camps

Camp 1E, 2W, 3, 4 Extension, 8E, 9, 14, 15 and 16

*9 Skills Centres & 2 Innovation Hubs (1 Mobile-Servicing Hub, 1 Digital-Literacy Hub)*

### AMAN — 3 Camps & Host Community

Camp 12, Camp 15 and Camp 19  
Host Community — Ukhiya

*3 Production Hubs (2 within camp catchment areas, 1 dedicated to host-community participants)*

11

Camps Total

1

Host Community  
(Ukhiya)

14

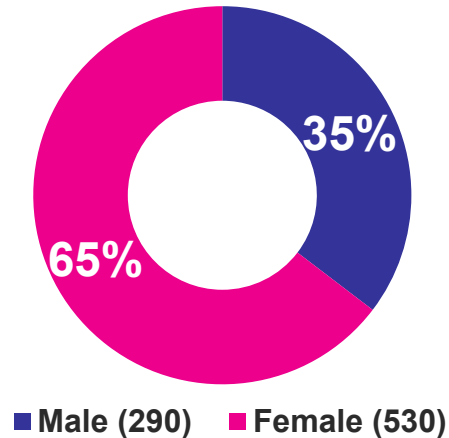
Centres / Hubs  
Total

## BENEFICIARIES BY PARTNER

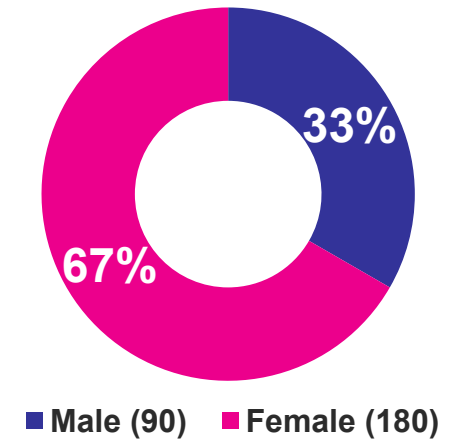
| Partner | Participants        | Male Learner | Female Learner |
|---------|---------------------|--------------|----------------|
| BRAC    | 1,235 (Trainee 820) | 290          | 530            |
| AMAN    | 270                 | 90           | 180            |
| Total   | 1,505               | 380          | 710            |

## Gender Composition — Training Cohorts

BRAC (820)



AMAN (270)



# Trade-Specific Plan

## BRAC — Formal & Non-Formal Trades (820 participants)

| Trade                                   | Type       | Male       | Female     | Total      |
|-----------------------------------------|------------|------------|------------|------------|
| Digital Literacy                        | Formal     | 50         | 50         | 100        |
| Mobile Phone Servicing (MPS)            | Formal     | 100        | -          | 100        |
| Advanced Tailoring & Dress Making       | Formal     | -          | 40         | 40         |
| Tailoring & Dress Making (TDM)          | Non-formal | -          | 100        | 100        |
| Gents' Parlour / Salon Services         | Non-formal | 20         | -          | 20         |
| Handicrafts                             | Non-formal | -          | 120        | 120        |
| Hand Embroidery & Hand Stitch           | Non-formal | -          | 120        | 120        |
| Consumable Electronics Repair & Service | Non-formal | 120        | -          | 120        |
| Block, Boutique & Screen Printing       | Non-formal | -          | 100        | 100        |
| <b>Total</b>                            |            | <b>290</b> | <b>530</b> | <b>820</b> |

Plus: 175 new entrepreneurs (cash grant + mentoring) and 240 Phase-1 participants receiving refresher training/mentoring — gender mix confirmed at enrolment.

## AMAN —Skills training and Mat Production (270 participants)

| Trade / Curriculum Component           | Duration |
|----------------------------------------|----------|
| Jute Mat Production                    | 15 days  |
| Bamboo Product Fabrication             | 15 days  |
| Cane-Based Product Development         | 10 days  |
| Entrepreneurship Training              | 4 days   |
| Financial Literacy                     | 2 days   |
| Quality Assurance                      | 2 days   |
| Value Transfer, AAP & PSEA Orientation | 2 days   |

**90**  
Male

**180**  
Female

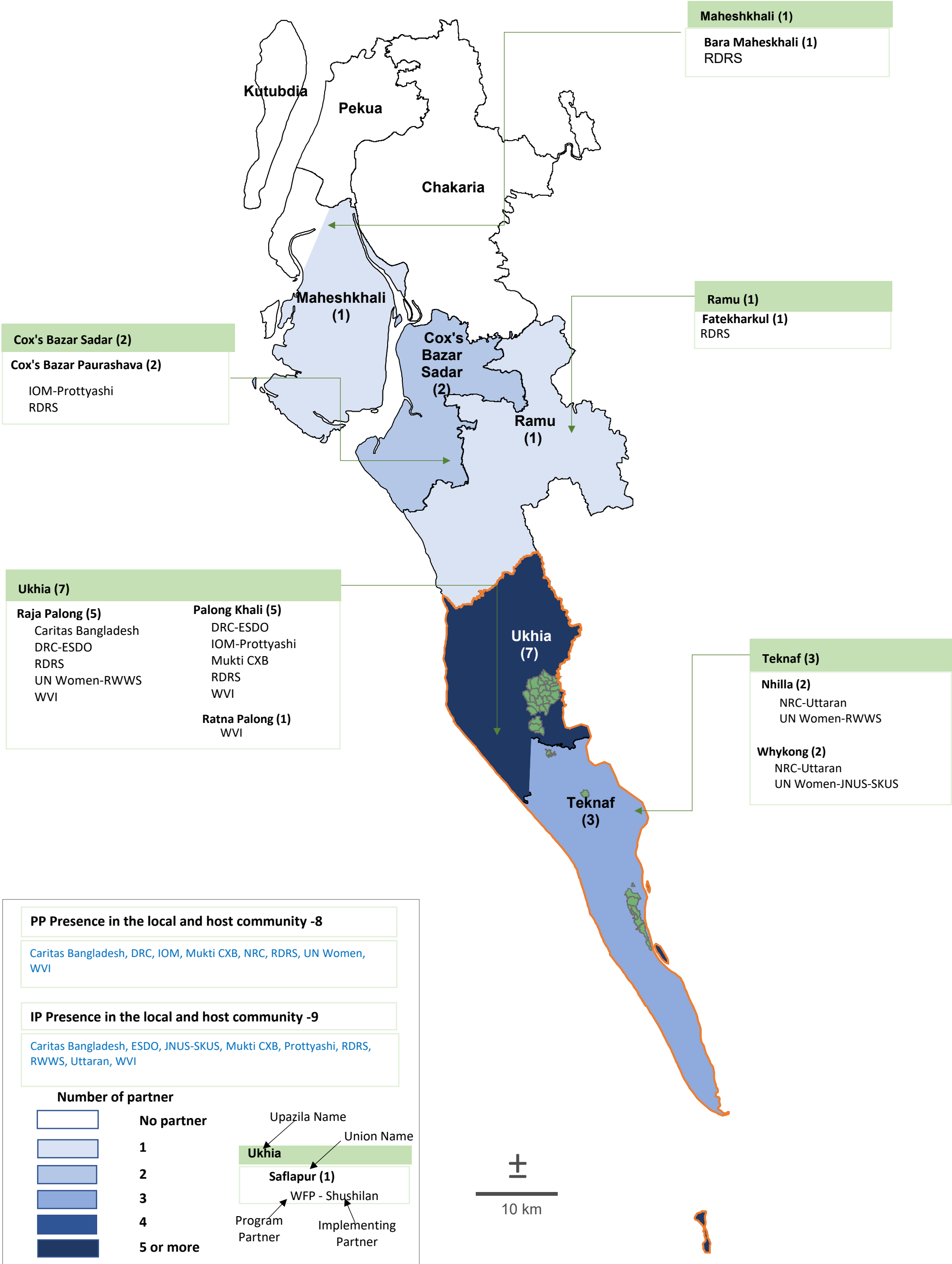
**270**  
Total

270 participants (180 Rohingya + 90 host community) trained across jute, bamboo and cane-based natural-fibre production at 3 AMAN hubs.



# ANY QUERIES?...

*We welcome your comments, questions, and feedback on this proposal*



The boundaries and names shown and the designations used on this map do not imply official endorsement or acceptance by the United Nations

